Hirata's Sustainability

List of Directors (as of June 26, 2024)

Attendance is based on Board of Directors' and Audit & Supervisory Board/Audit & Supervisory Committee meeting attendance in fiscal 2023.



Directors

1 Yuichiro Hirata Representative Directo

As representative director and president, has led the management of the Company and made a meaningful contribution to the development of its businesses

Mr. Hirata made a meaningful

Outside Director

side

Directo

Shojiro Hirata

contribution to enhancing the Chinese business, developing the Company's device business, and enhancing its procurement function, through his management of a Chinese affiliate and the operation of the Business and Procurement divisions. He is currently leading the management of the Company from the administrative side.

163,400 shares

13/13

In addition to extensive experience in the

insight into manufacturing and corporate

management. Has served as an outside

director of the Company since 2021.

formulation of information strategies

and corporate management at other

companies, possesses sophisticated

Shigeru Maeda Directo

Having previously served as manager mainly of automobile sector departments as well as manager of the Business Promotion Division for the entire Company, and manager of Business Headquarters, Mr. Maeda is currently leading our management from the business side.

Masaru Kozaki Directo

In addition to having served in the capacity of representative of a local affiliate in Singapore for six years, Mr. Kozaki has made a meaningful contribution to the business development of the Group globally by, for example, being in charge of affiliate companies. He is currently in charge of Global Business.

500 shares

13/13

Kenjiro Tadakuma

As a researcher in robot technology,

which is our business field, Mr. Tadakuma

possesses a wealth of experience and an

outstanding track record, and is currently

engaged in advanced technology research

at a university. Has served as an outside

director of the Company since 2024.

Outside Director

ide

Naokuni Motoda

Outside Director, Full-time Audit & Supervisory Committee Member*1 Outside

Possesses specialized knowledge and

extensive experience as a director and

executive officer of a financial institution

as well as a representative director of a

general corporation. He has served as

a full-time Audit & Supervisory Board/

Committee member since 2015.

10 Ken Imamura Outside Director, Full-time Audit &

Supervisory Committee Member Outside

Possesses specialized knowledge and experience as a lawyer handling corporate legal affairs. Has served as an Outside Audit & Supervisory Board/ Committee member for the Company since 2015

Number of shares owned
500 shares
Number of Board of Directors' meetings attended
13/13
Number of Board of Directors' meetings attended
19/19

13/13 Number of Board of Directors' meetings attended 18/19 Status of important concurrent positions Partner Okuno & Partners

Executive Officers

Yuichiro Hirata President and Chief Executive Officer

Vice President and Executive Officer In Charge of Manageme

Takenori Hirakawa Hideki Ninomiya

Executive Officer Division Director, Business Headquarters Head of Administration Division, In Charge of Accounting, Legal Affairs, and Intellectual Property

Yoshitaka Taniguchi

Executive Officer Business Headquarters Executive General Manager #2 Business Unit

Shojiro Hirata

Jo Yoneda

Administration Divisio In Charge of Corporate Planning and Corporate

Executive Officer Administration Division In Charge of General Affairs, Information Systems, and Secretarial Section

	291,600 shares
Numbe	r of Board of Directors' meetings attended
	13/13

Hideki Ninomiya

Director

Mr. Ninomiya has been mainly responsible for legal affairs, risk management, and corporate governance and has made a significant contribution to strengthening the Company's governance and management base. He is currently head of the Administration Division.



100 shares of Board of Directors' meetings attended 13/13

Status of important concurrent positions ive Director and President, Wako Industries Co., Ltd.

1,700 shares 12/13

mber of shares o

Ms. Ueda possesses extensive experience and sophisticated insight as an expert on corporate governance and ESG. Has

> 300 shares ber of Board of Directors' meetings attended

13/13 Status of important concurrent positions Senior Research Fellow, Japan Investor Relations and Investor Support, Inc. Member. Certified Public Accountants and Auditing Oversight Board Professor, SBI Graduate School Visiting Professor, Kyoto University Director (Outside), TOKAI Holdings Corporatio Outside Director, Koei Chemical Co., Ltd.



(appointed in June 2024) Status of important concurrent positions

Professor, Graduate School of Engineering Science, Osaka University

Hidetoshi Eto Executive Officer Business Headquarter Executive General Manager, #1 Business Unit

Executive Officer

Michinobu Shuto Executive Officer

aforementioned transition) and Audit & Supervisory Committee meetings (after the transition)

member, shifting from their former position of Audit & Supervisory Board member.

Satoru Ogawa

*1 As a result of the transition to a company with audit and supervisory committee organizational design on June 1, 2023, they became a director and Audit & Supervisory Committee

*2 Audit & Supervisory Board/Audit & Supervisory Committee meeting attendance is the total number of times members attended Audit & Supervisory Board meetings (before the

Ryoko Ueda Outside Director

served as an outside director of the Company since 2022.

tside Ir

11 Yasuhiko Endo

Outside Director, Full-time Audit & Supervisory Committee Member* Outside

Possesses specialized knowledge as a certified fraud examiner (CFE) and a wealth of experience and insight regarding stocks and manager Has served as an Outside Audit & Supervisory Board/Committee member for the Company since 2018.

500 shares
Number of Board of Directors' meetings attended
13/13
Number of Board of Directors' meetings attended
19/19
Status of important concurrent positions

Outside Director and Audit and Supervisor Committee Member, Sac's Bar Holdings Inc.

2 Asako Okabe

Outside Director, Full-time Audit & Supervisory Committee Member*1 Outside

As a certified public accountant (CPA) possessing specialized knowledge and extensive experience in corporate accounting, Ms. Okabe has served as an Outside Audit & Supervisory Board/ Committee member for the Company since 2022.

13/13

Number of Board of Directors' meetings attended 19/19

Status of important concurrent positions Representative, Okabe Asako Certified Public Accountant Office

Outside Director, Mr Max Holdings

Audit & Supervisory Committee Member and Outside Director, Zenrin Co., Ltd.

Shigeru Maeda

Vice President and Executive Officer In Charge of Busines

Toshiyuki Matsuzaki

Executive Officer Division Director, Procurement Divisio

Seigo Murakami

Executive Officer Business Headquarters Executive General Manage and Management Section Manager #3 Business Unit

Miho Mori

Executive Officer Administration Division In Charge of Human Resources, Compliance, and Risk Management

Masaru Kozaki

Managing Executive Officer Division Director, Global Business Headquarters

Shigeharu Nishimura

Executive Officer Division Director, Research and Development Headquarters

Kazuhiro Toda

Executive Officer Business Headquarters Executive General Manager, #4 Rusiness Unit

Note: Extracts from the reasons for selection are provided.