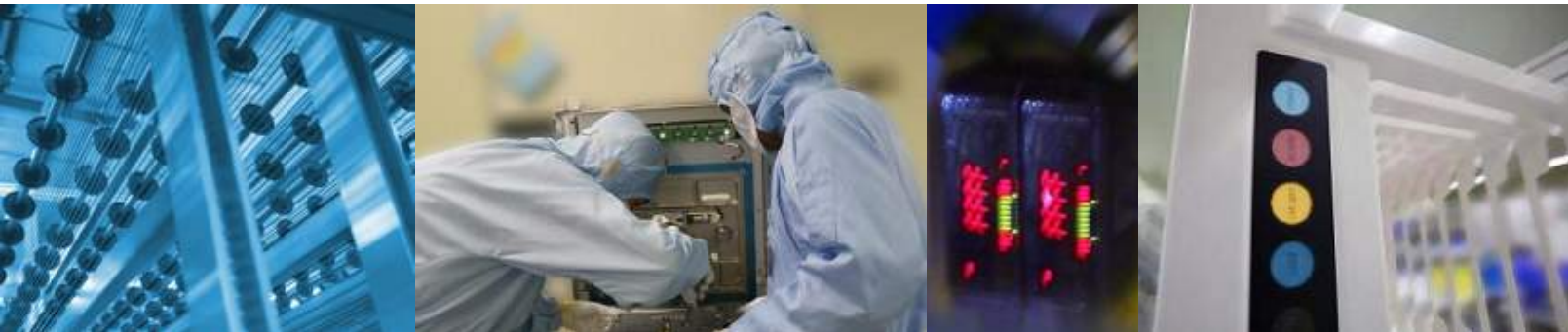


Financial Results

The Fiscal Year ended on March 2009



The Global Production Engineering Company

Hirata

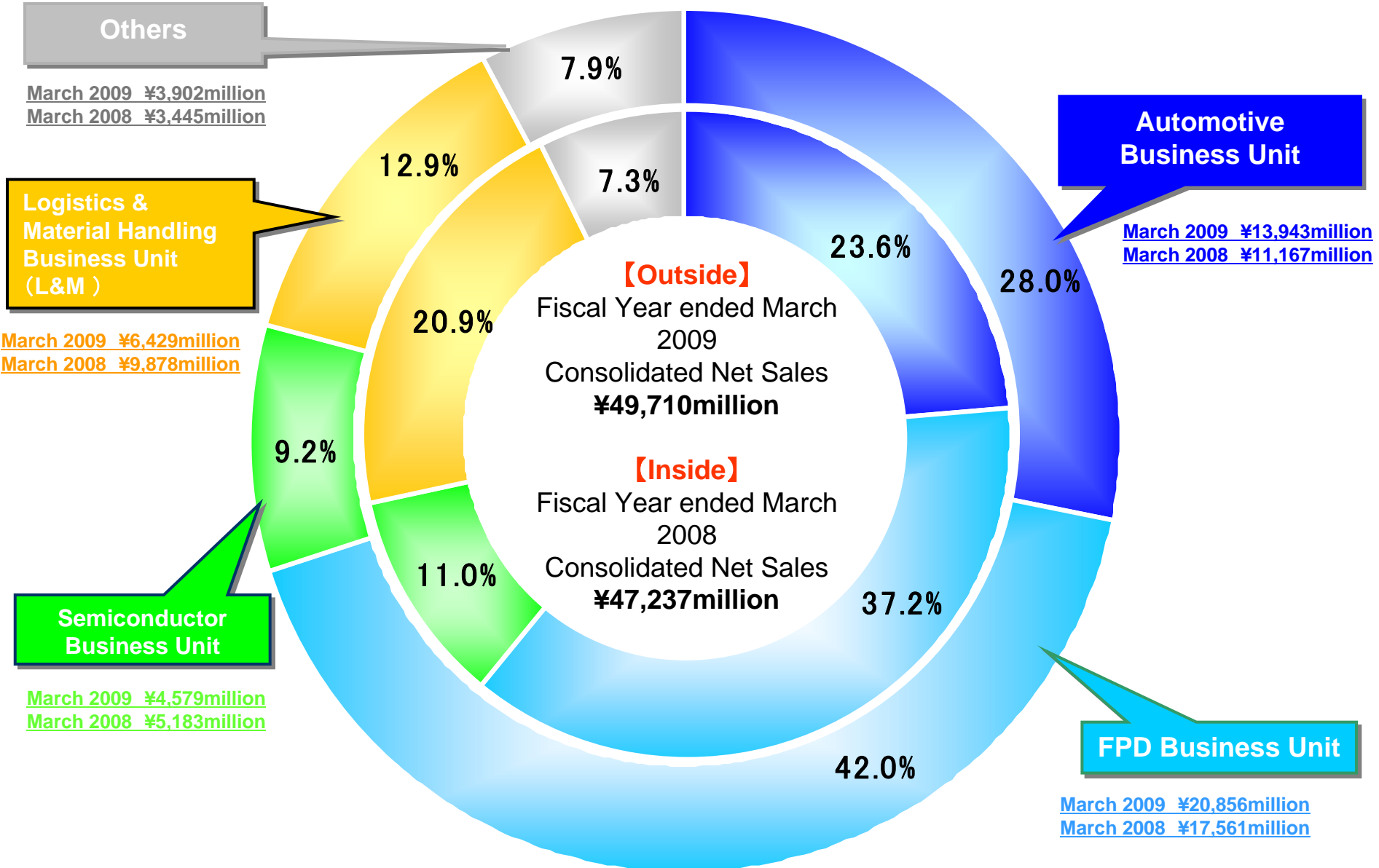




I Financial Results

The Fiscal Year ended on March 2009 (March 31, 2009)

I Financial Results Consolidated Net Sales by Business Unit



I Financial Results Summary of Financial Results

Overview

- Sales increased due to the scheduled sales from orders which had started production in the first half of the previous period
- Loss posted due to the increase of the cost in development and trial productions for new big orders, and the cost for sharp rise in number of sub-constructors.

Consolidated Financial Results

(¥ in millions)

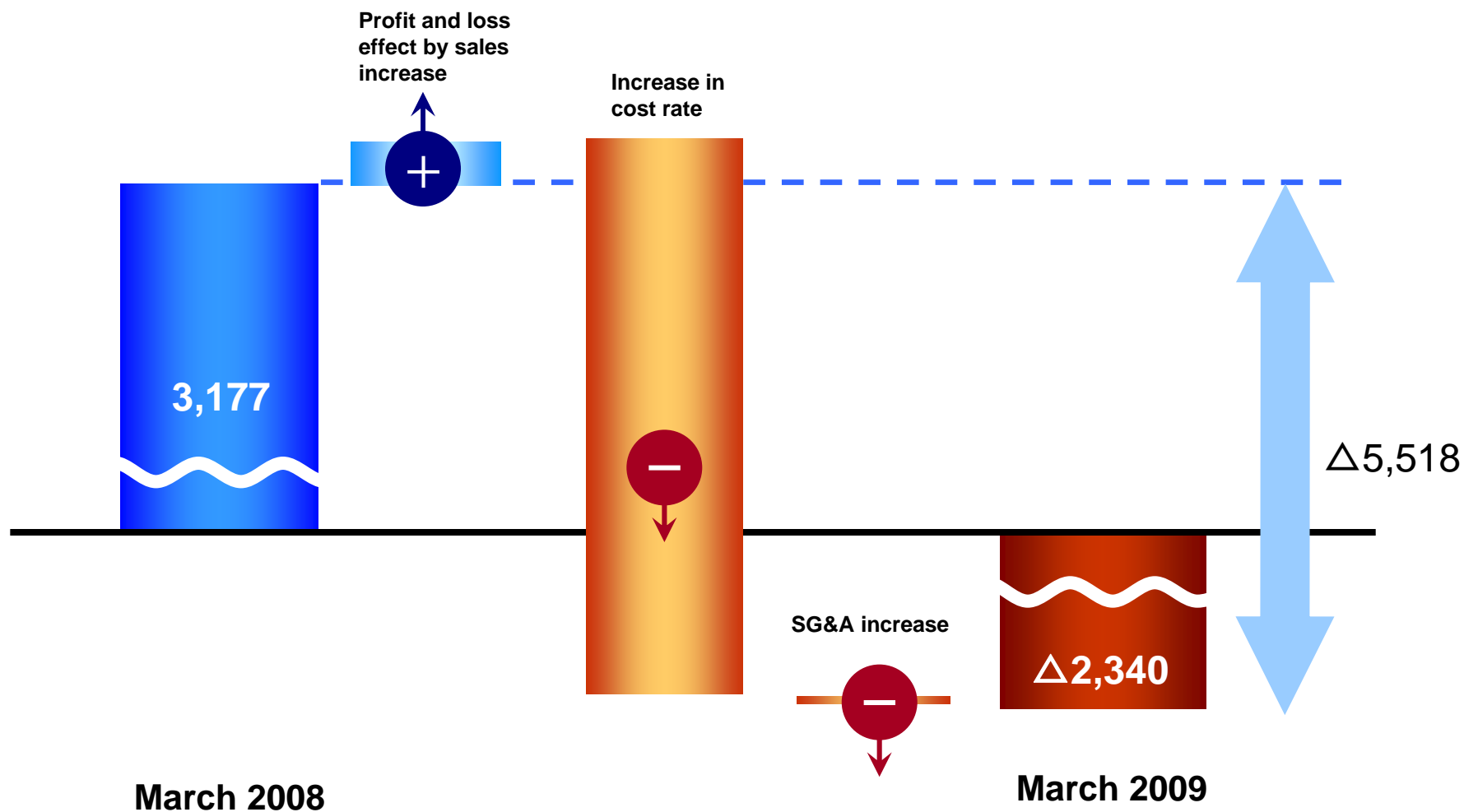
Item	FY 2007 Results	Forecasts for FY 2008		Results for FY 2008		
		Plan at the beginning	Amended Plan (Jan. 30, 2009)	Results	Achievement (%)	Rate of Change
Sales	47,237	50,000	51,300	49,710	99.4%	+5.2%
Operating Income	3,177	3,000	△1,180	△2,340	—	—
Ordinary Income	3,568	2,700	△1,770	△2,944	—	—
Net Income	1,832	1,400	△1,470	△2,945	—	—

Non-consolidated Financial Results

Item	FY 2007 Results	Forecasts for FY 2008		Results for FY 2008		
		Plan at the beginning	Amended Plan (Jan. 30, 2009)	Results	Achievement (%)	Rate of Change
Sales	39,636	42,000	41,700	40,830	97.2%	+3.0%
Operating Income	2,901	2,600	△1,440	△2,906	—	—
Ordinary Income	3,250	2,300	△1,900	△3,387	—	—
Net Income	1,742	1,200	△1,330	△3,129	—	—

I Financial Results Factor Analysis on Changing Operating Income

(¥ in millions)



I Financial Results Consolidated Net Sales by Business Unit

■ Net Sales decreased at L&M and Semiconductor BUs, but increased at Automotive and FPD BUs due to sales from orders received in the previous period

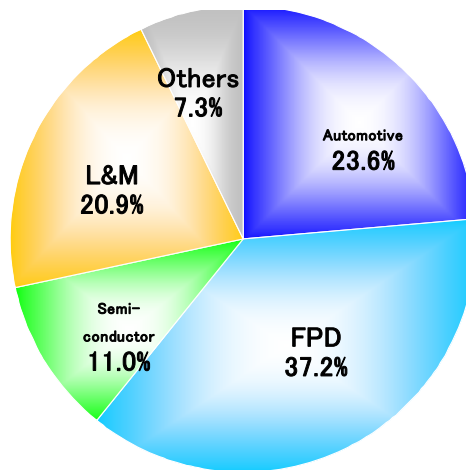
- Automotive BU : Increased due to big orders from customers in North America and domestic orders (+24.9%)
- FPD BU : Increased due to domestic big orders (+18.8%)
- Semiconductor BU : Decreased due to prolonged market downturn (Δ 11.7%)
- L&M BU : Decreased due to sales loss in tire production facilities (Δ 34.9%)

Net Sales by Business Unit

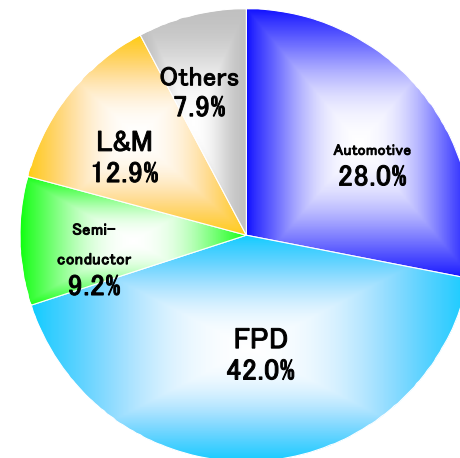
¥ in millions

Business Unit	March 2008	March 2009	Rate of Change
Automotive	11,167	13,943	+24.9%
FPD	17,561	20,856	+18.8%
Semiconductor	5,183	4,579	Δ 11.7%
L&M	9,878	6,429	Δ 34.9%
Others	3,445	3,902	+13.2%
Total	47,237	49,710	+5.2%

March 2008



March 2009



I Financial Results Consolidated Net Sales by Region

■ Decreased in overseas, but overall net sales increased due to support by Automotive and FPD sales for domestic.

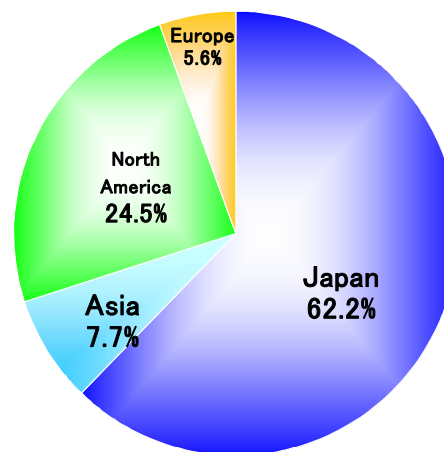
- Domestic : Slightly increased due to sales from Automotive and FPD production facilities (+1.3%)
- Asia : Increased due to sales from Automotive and FPD production facilities (+147.4%)
- North America : Decreased from the previous period despite sales from big orders of Automotive related equipments.(Δ 17.6%)
- Europe : Decreased due to downturn in Home Appliance production facilities, and the effect of depreciation of Euro and Pound(Δ 47.0%)

Net Sales by Region

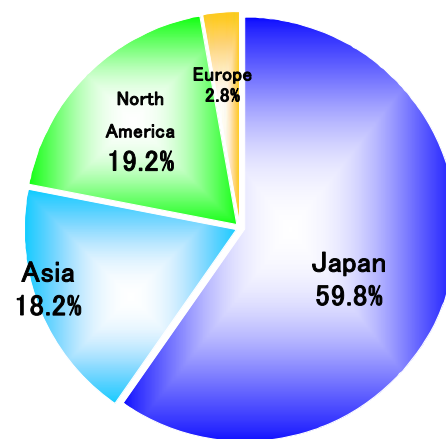
¥ in millions

Region	March 2008	March 2009	Rate of Change
Japan	29,377	29,746	+1.3%
Asia	3,646	9,022	+147.4%
North America	11,592	9,553	Δ 17.6%
Europe	2,620	1,387	Δ 47.0%
Others	—	0	—
Total	47,237	49,710	+5.2%

March 2008



March 2009



I Financial Results Consolidated Orders Received by Business Unit

■ Decreased under the influence of global economic downturn and postponed investment plans of main customers.

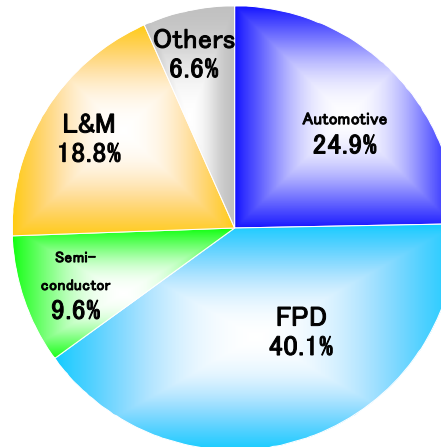
- Automotive BU : Decreased by half due to holding back worldwide business investment by Automotive manufacturers (Δ54.2%)
- FPD BU : Decreased from the previous period which had received domestic big orders. (Δ32.3%)
- Semiconductor BU : Decreased due to prolonged semiconductor market downturn (Δ23.2%)
- L&M BU : Reduced due to holding back and postpones of business investment by Tire manufacturers (Δ31.9%)

Orders Received by Business Unit

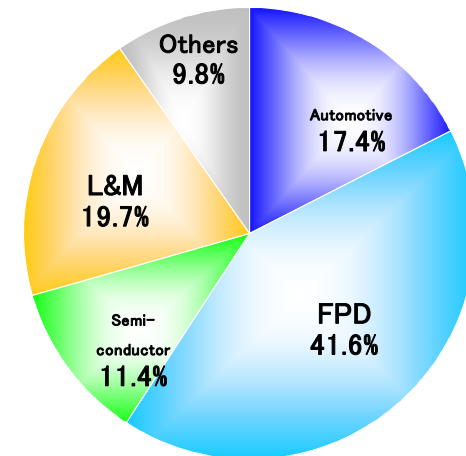
¥ in millions

Business Unit	March 2008	March 2009	Rate of Change
Automotive	13,904	6,367	Δ54.2%
FPD	22,430	15,176	Δ32.3%
Semiconductor	5,393	4,143	Δ23.2%
L&M	10,519	7,164	Δ31.9%
Others	3,714	3,580	Δ3.6%
Total	55,962	36,433	Δ34.9%

March 2008



March 2009



I Financial Results Consolidated Order Backlog by Business Unit

■ Decreased under the influence of global economic downturn and postponed investment plans of main customers.

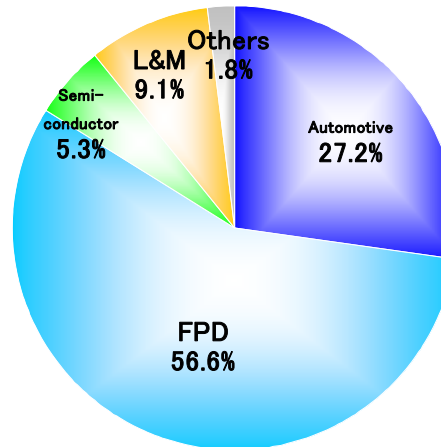
- Automotive BU : Drastically decreased due to sales of big orders and worldwide holding back of business investment ($\Delta 82.7\%$)
- FPD BU : Decreased due to domestic big orders ($\Delta 29.9\%$)
- Semiconductor BU : Decreased due to semiconductor market downturn despite receiving orders of organic EL production facilities ($\Delta 24.6\%$)
- L&M BU : Decreased in Tire production facilities, but increased in Home appliance (+24.0%)

Order Backlog by Business Unit

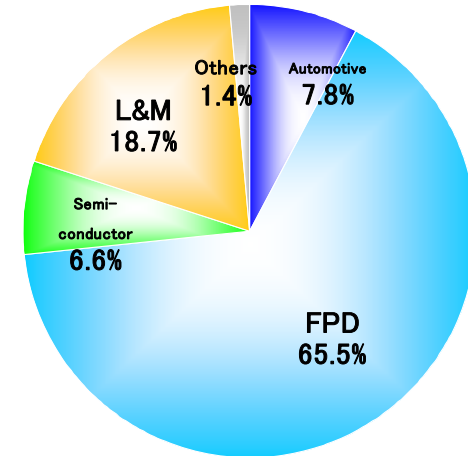
¥ in millions

Business Unit	March 2008	March 2009	Rate of Change
Automotive	9,155	1,580	$\Delta 82.7\%$
FPD	19,002	13,322	$\Delta 29.9\%$
Semiconductor	1,774	1,338	$\Delta 24.6\%$
L&M	3,058	3,793	+24.0%
Others	607	286	$\Delta 52.9\%$
Total	33,599	20,321	$\Delta 39.5\%$

March 2008



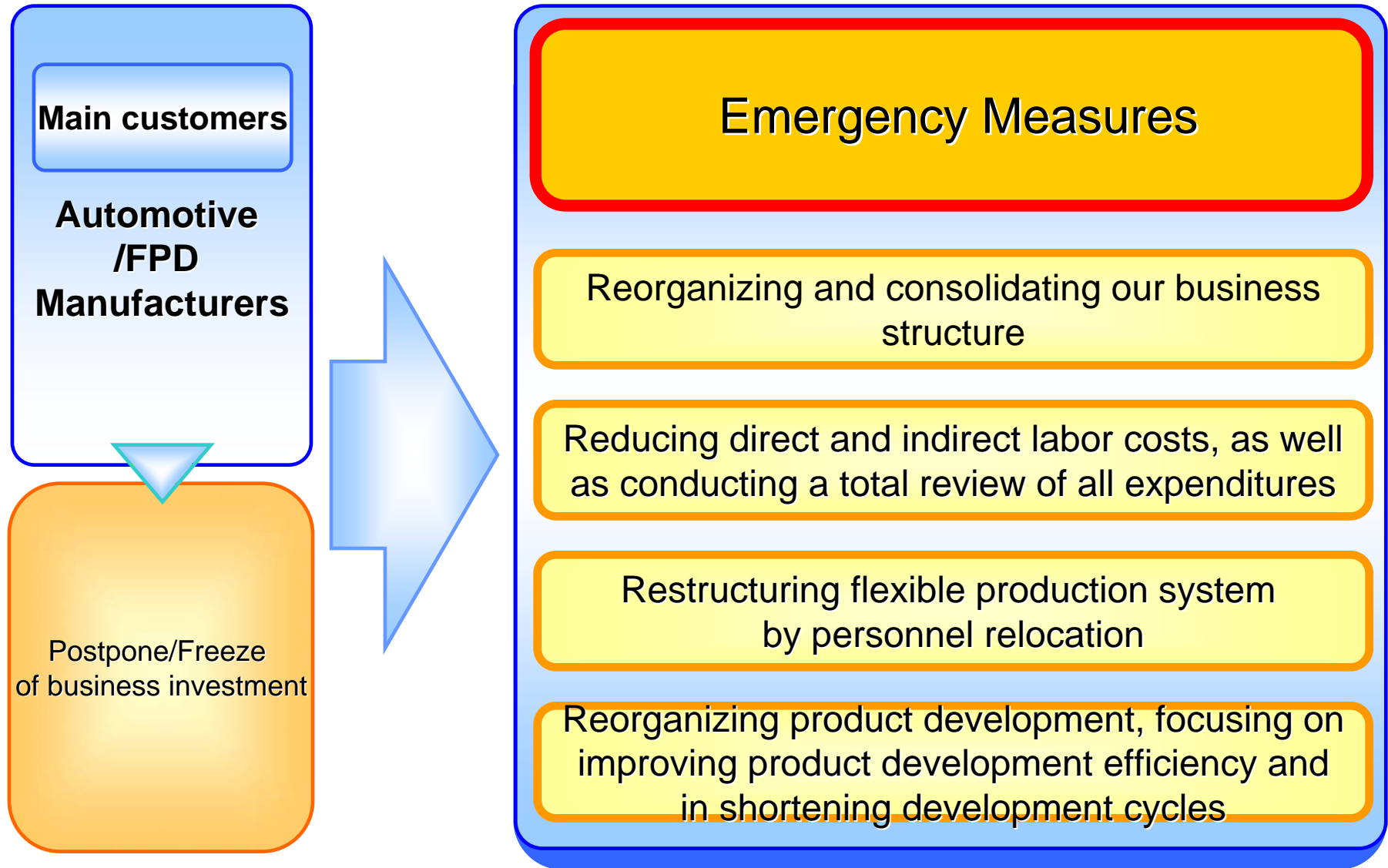
March 2009





II Forecast for FY 2009

The Fiscal Year ended on March 2010 (March 31, 2010)



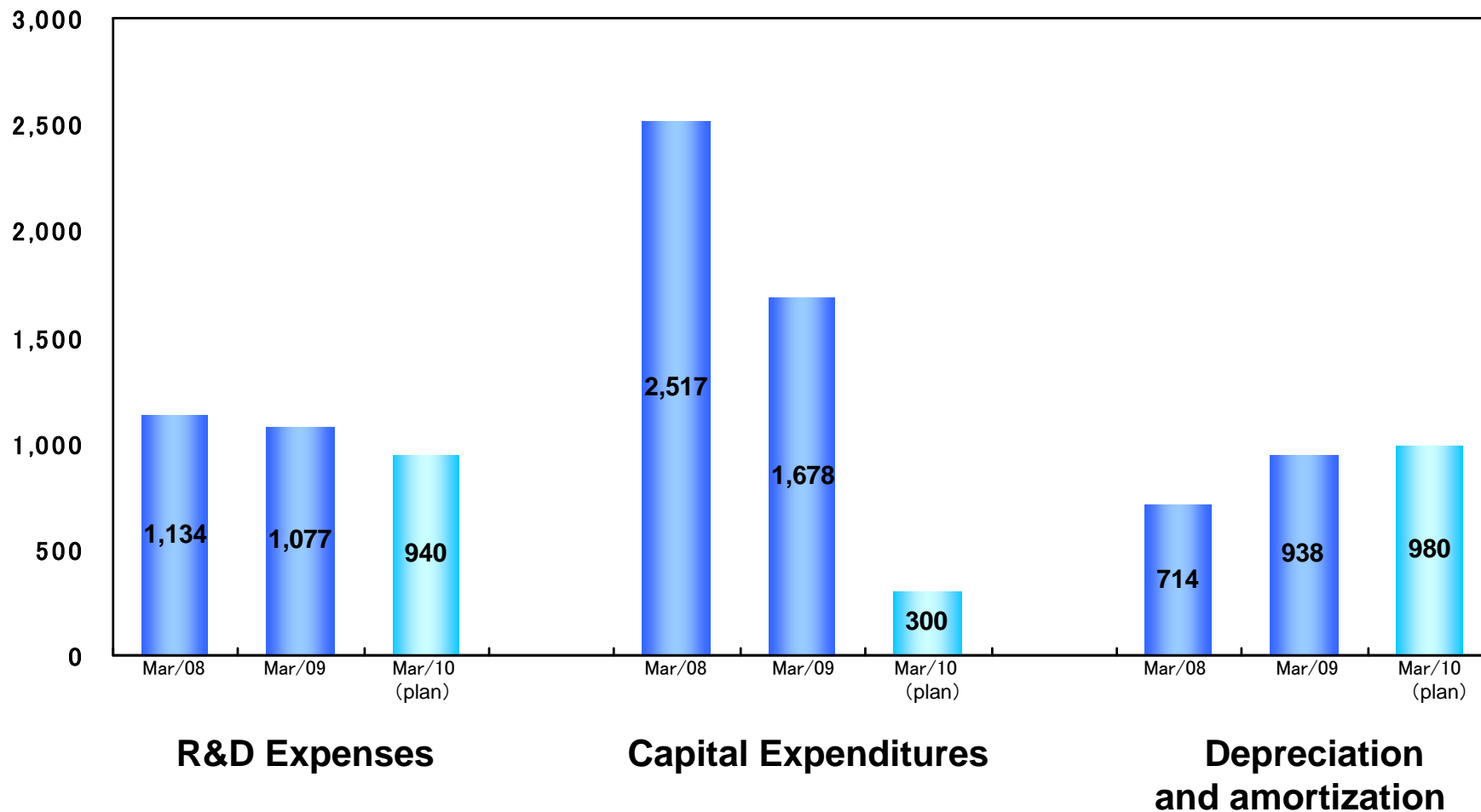
II Forecast for FY 2009 Earnings Forecast

(¥ in millions)

	March 2009 (Results)	March 2010 (Forecast)			
		First Half Year	Second Half Year	Full Year	Rate of Change
Sales	49,710	18,500	18,000	36,500	△26.6%
Automotive	13,943			6,400	△54.1%
FPD	20,856			17,000	△18.5%
Semiconductor	4,579			2,500	△45.4%
L&M	6,429			6,900	+7.3%
Others	3,902			3,700	△5.2%
Operating income (Ratio)	△2,340 (△4.7%)	300(1.6%)	300(1.7%)	600(1.6%)	—
Ordinary income (Ratio)	△2,944 (△5.9%)	180(1.0%)	200(1.1%)	380(1.0%)	—
Net Income (Ratio)	△2,945 (△5.9%)	90(0.5%)	105(0.6%)	195(0.5%)	—

II Forecast for FY 2009 R&D Expenses, Capital Expenditures, Depreciation Expenses

¥ in millions





III Medium-Term Business Plan

III Medium-Term Business Plan

FY 2009 – FY 2011
Medium-Term Business Plan

“NEXT PLAN”

N

New

E

Enterprise

X

Different X (Creating new business models)

T

Together

FY 2009 – FY March 2011

“NEXT PLAN”

Creating new business models

FY 2006 – FY 2008

“1 · 2 · 3 · 4PLAN”

Create the foundation such as strengthen
well organized management system

Under drastically-altered business circumstances

■ **Efforts towards to survive** ■ **Set up our own sales business model in line with
mid-and-long term growth strategy**

are carried on and build up a new business structure.

The managerial target as sales amount and profit will be developed on every fiscal year.

III Medium-Term Business Plan Five Priority Activities



Technology Strategy

Make energy-saving and environmental-friendly technology the basic concepts of our products development

Upgrade pick-and-carry and control technology

Upgrade our manufacturing technology to world-class “**Monozukuri**”

Management

1. Improve sales capability

2. Improve project management ability

3. Upgrade quality standard

4. Reinforce procurement activities

5. Reinforce lean business promotion system

6. Challenge a changing environment



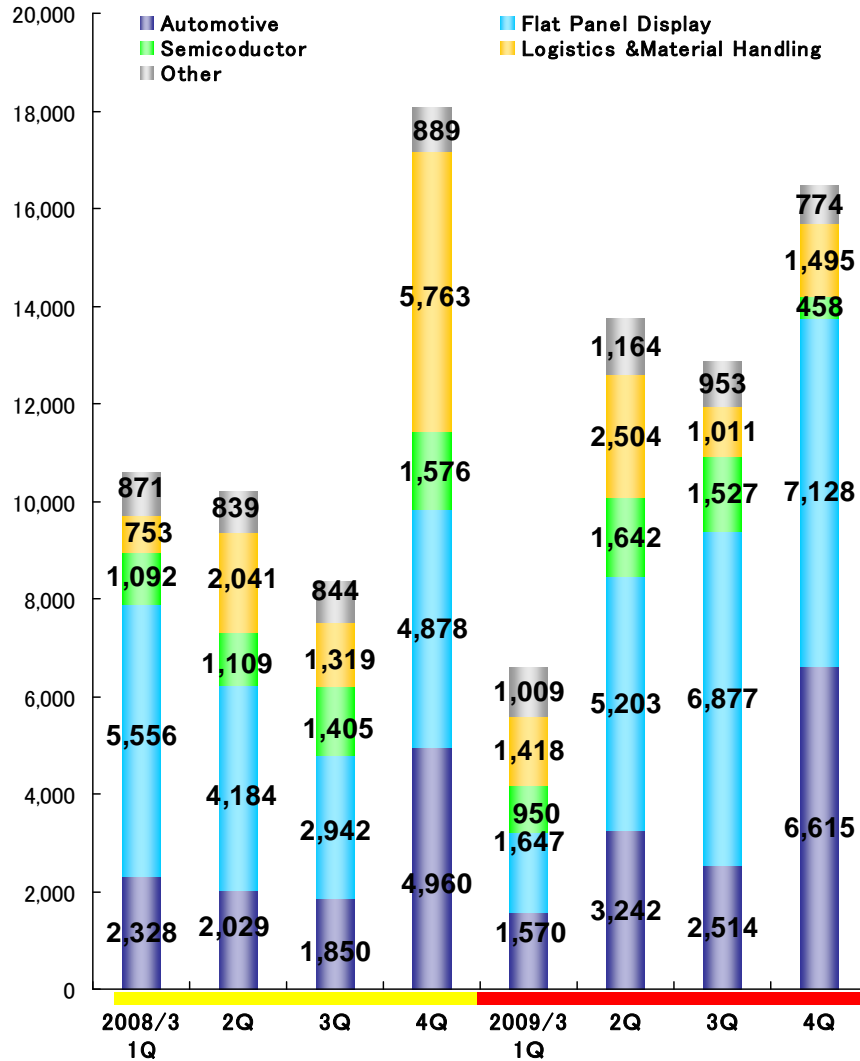
IV Reference Data

The Fiscal Year ended on March 2009 (March 31, 2009)

IV Reference Data Net Sales by Business Unit and Region (Quarterly Data)

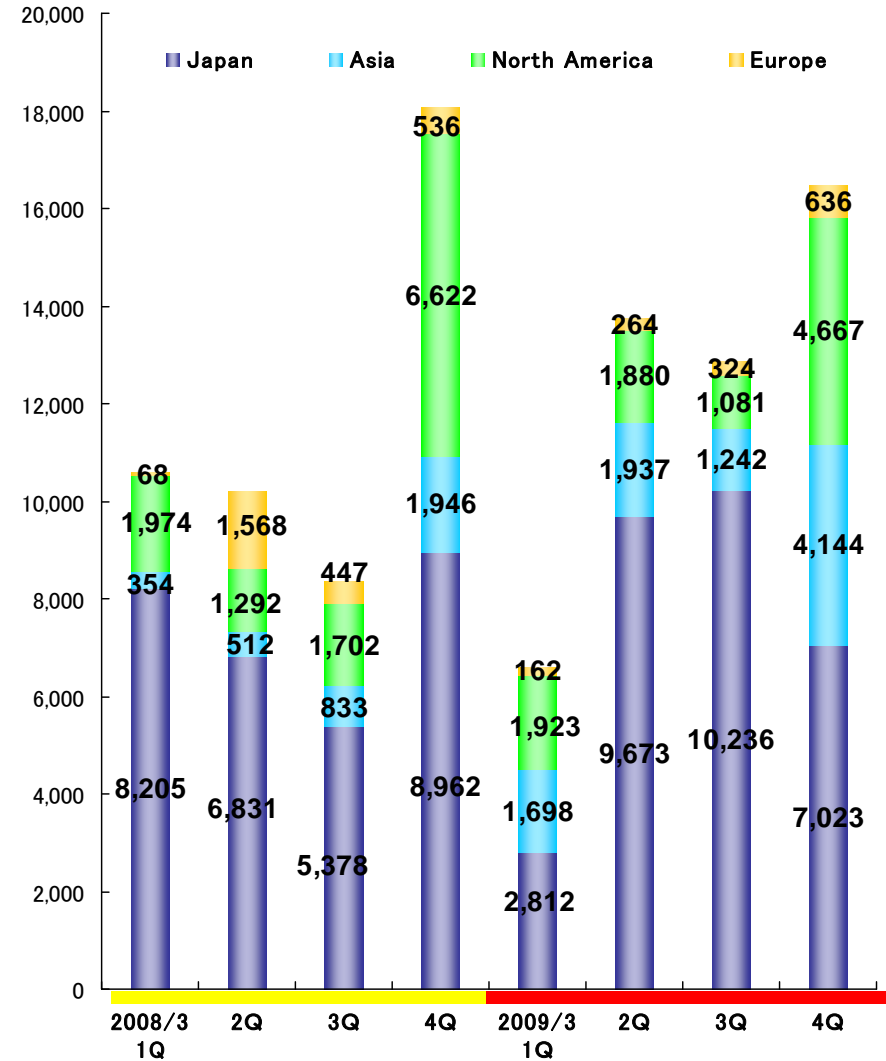
Quarterly Net Sales by Business Unit

¥ in millions



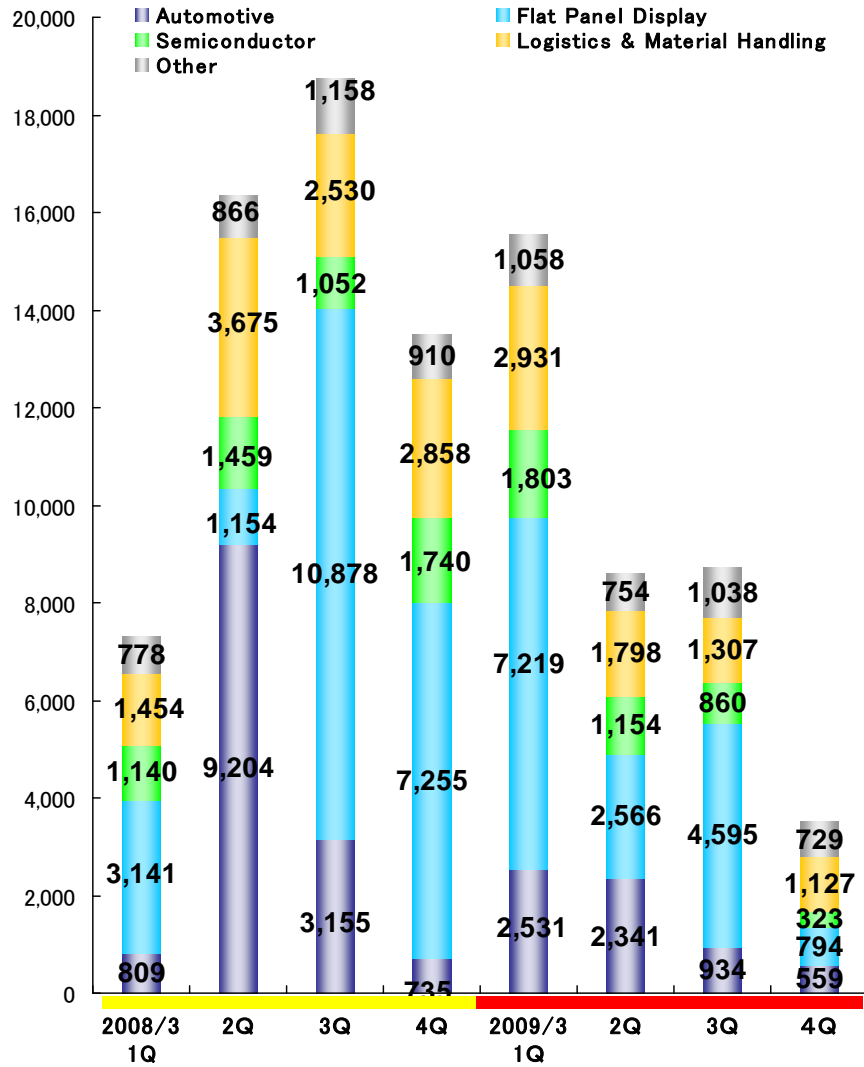
Quarterly Net Sales by Region

¥ in millions



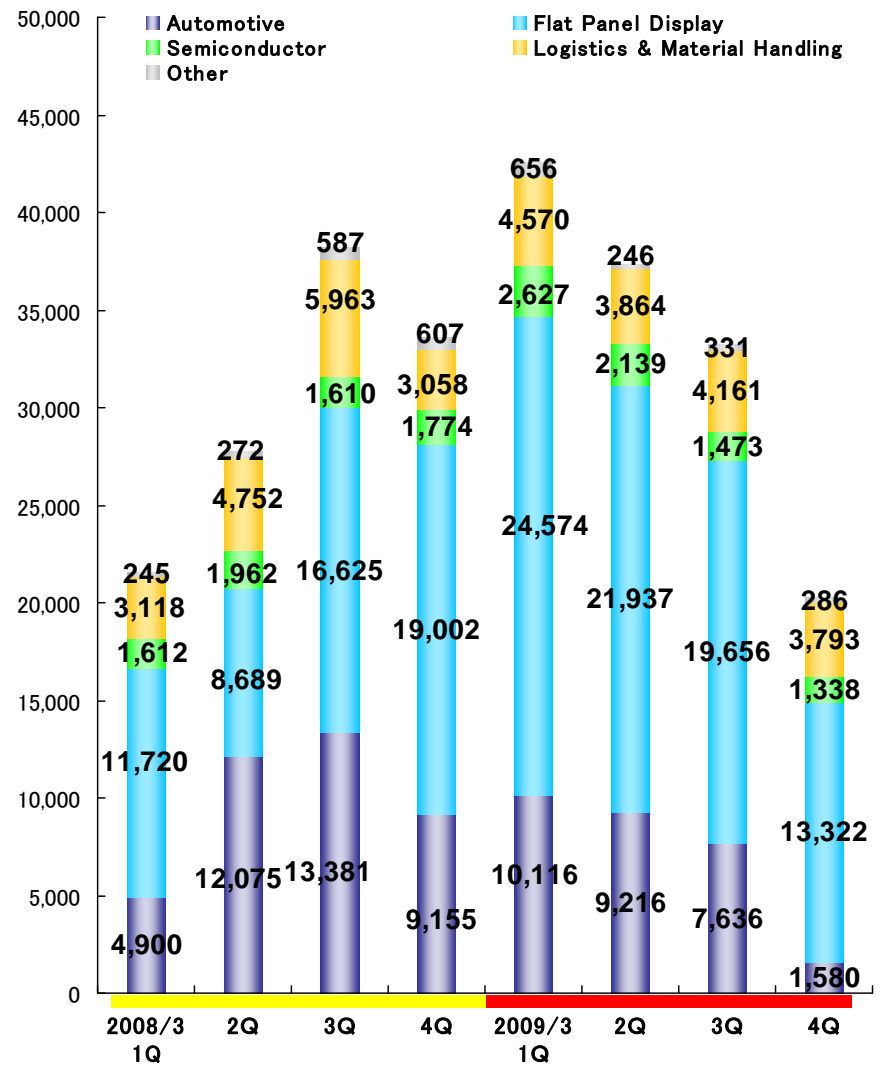
Quarterly Orders received

¥ in millions



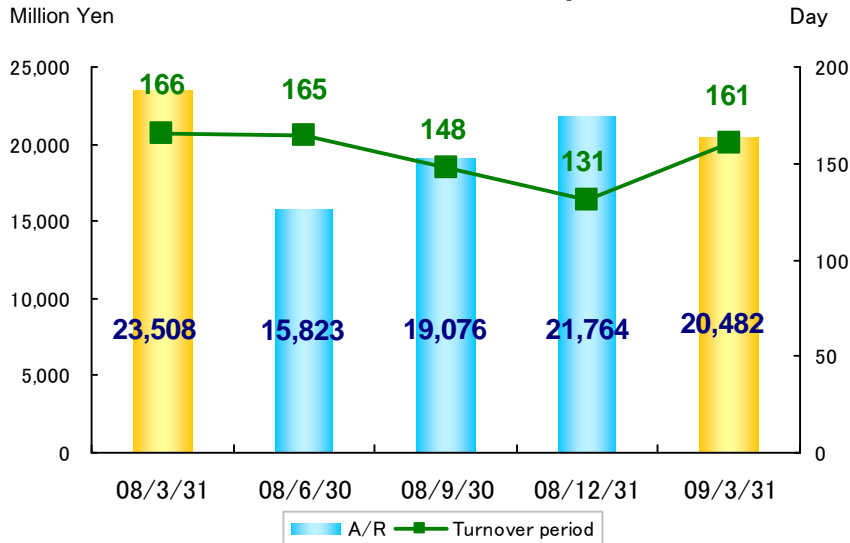
Quarterly Orders Backlog

¥ in millions

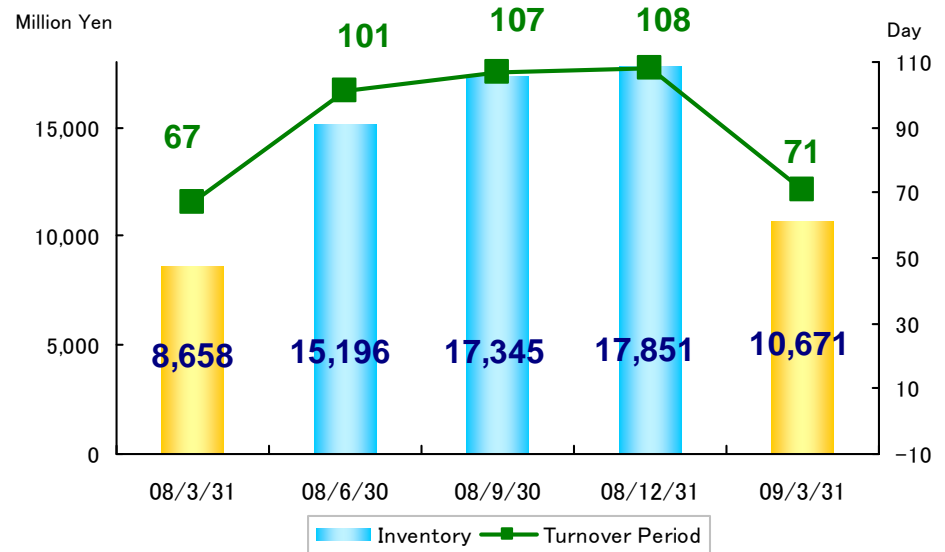


IV Reference Data Financial Index

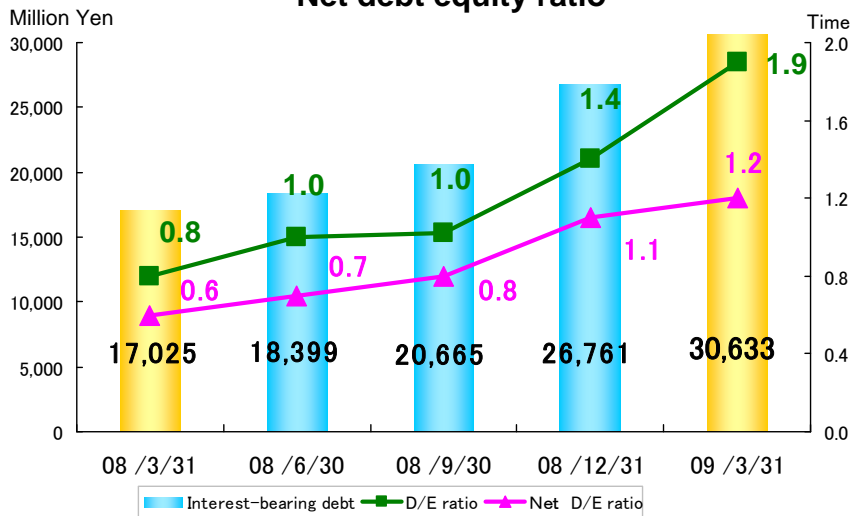
Receivables / Turnover period



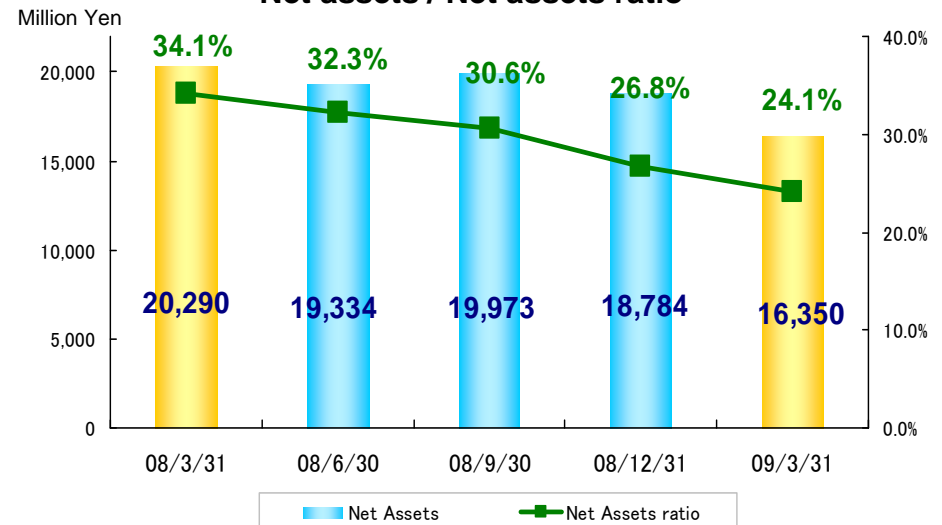
Inventory / Turnover period



Interest-bearing debt / Debt equity ratio / Net debt equity ratio



Net assets / Net assets ratio



Business forecasts and future outlook in this document are decided by our own based on information available when we created it, they may have some potential risks and uncertainty including economic trends, competitions with other companies, exchange rates. Please understand that the actual performance could be different drastically from mentioned or defined future forecasts by various factors such as changes in business environment.